

Name of meeting: Corporate Governance and Audit Committee
Date: 24th January 2020
Title of report: Children and Young People's Partnership & Plan oversight – Amendments to the Health and Wellbeing Board Terms of Reference

Purpose of report: This report asks the committee to endorse proposed changes to the health & Wellbeing Board Terms of Reference. It informs the committee about new arrangements to manage the Children and Young People's Partnership and to develop a new Children and Young People's Plan. The Health and Wellbeing Board has agreed to provide governance for this work and to amend its Terms of Reference to do so. The proposed changes to Terms of Reference will now progress to council if endorsed by this committee

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	No
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u>	No
The Decision - Is it eligible for call in by Scrutiny?	Not applicable
Date signed off by <u>Strategic Director</u> & name Is it also signed off by the Service Director for Finance IT and Transactional Services? Is it also signed off by the Service Director for Legal Governance and Commissioning Support?	Mel Meggs, Director for Children's Services
Cabinet member portfolio	Cllr Viv Kendrick

Electoral wards affected: all

Ward councillors consulted: none

Public or private: public

Has GDPR been considered? Yes. There is no personal information contained within this report.

1. Summary

The Children and Young People's Partnership was relaunched in 2019. The new Partnership has open cross sector membership, replacing the previous formal committee structure. Consequently, new governance arrangements are required. The Health and Wellbeing Board has agreed to amend its Terms of Reference to include the governance of the Children and Young People's Partnership and new Children and Young People's Plan. This amendment now needs to be agreed by this committee and Council.

2. Information required to take a decision

2.1 The Children and Young People's Partnership

The Children and Young People's Partnership was relaunched following consultation and engagement in March 2019 at an event attended by 80 participants from a cross section of organisations working with children in Kirklees. The Children and Young People's Partnership had been paused for the previous 18 months to focus attention and resources on the Improvement Board and its work. The old Children and Young People's Partnership was a formal committee, with a closed membership of senior leaders and a traditional committee cycle.

The new Partnership model was developed at the March consultation and relaunch event. It aspires to bring together members' collective insight, expertise and resources to collaborate to achieve **the best start in life** for children and young people. Membership of the new Partnership is open to all organisations from the public and third sector, including strategic managers, frontline workers, elected representatives, and both specialist and universal service providers. Members are accountable to each other and to children, young people and families in Kirklees. There is no formal committee structure, no formal decision making responsibilities. The people involved are there because they want to collaborate to achieve our ambitions for children. The Partnership has agreed that it will:

- Focus energy and expertise on agreed priority areas of work;
- Share intelligence and insight into children and young people's experiences so that children's outcomes and services are improved and work is evidence-led;
- Use collective insight into children's voice and views to influence and shape its work
- Collaborate effectively to use partner organisations' resources to address to collective goals & priorities;
- Influence, inform and provide strategic leadership in the children's sector;
- Develop a Children and Young People's Plan and agree key, shared priorities, based on evidence of need that members bring their collective energy and focus to;
- Provide analysis to inform service improvements, transformation and cultural change, including an annual review of key outcome data and updates from related partnerships
- Provide coherence for a range of thematic partnerships and plans that affect Children and Young People's outcomes.

The Partnership has agreed that its members will:

- Work restoratively – with not to or for
- Listen to and value children's voices
- Share power and responsibility across sectors and agencies
- Provide challenge and support to hold each other to account
- Celebrate and serve the diverse needs of people and places in Kirklees.

2.2 The Children and Young People's Plan

There is no longer a statutory requirement to produce a Children and Young People's Plan. However, there is consensus that a Plan provides a collective focus and clarity about priorities to be championed and addressed across the Partnership. Work with the new Children and Young People's Partnership has focussed on assessing intelligence and insight from a range of sources to agree priorities. (e.g. KJSA, Year 9 Health Survey, Community Hubs' insight; young people's voice and influence work and commentary; service key performance data on outcomes for the child population and for specific vulnerable groups). A new Children and Young People's Plan

has been developed to address nine agreed priorities that support good outcomes for all children. The priorities will help close the gaps in children's inequalities and their life chances.

Six of the Priorities are already being addressed by a range of thematic partnerships. For these, the Children and Young People's Partnership will support and share that work more widely, but not seek to undertake additional work to avoid confusion, duplication and displacement. The six priorities where work is ongoing are:

- **Emotional health and resilience** – Transformation Partnership
- **Early Support in communities** – Kirklees Children's Safeguarding Partnership Task & Finish Group, Best Start Partnership, Early Support Review
- **Food & Physical Activity** – Health & Wellbeing Board; Thriving Kirklees, Active Kirklees
- **Vulnerability to criminal exploitation** – Youth Development Programme Board; Kirklees Children's Safeguarding Partnership; Communities Board.
- **Gaps in educational attainment** between some groups and the Kirklees attainment rates – Community Hubs, Education and Learning Partnership
- **Outcomes for Looked After children** – Improvement Board; Corporate Parenting Board; Kirklees Safeguarding Children Partnership.

The Children's Partnership has been, and will continue to develop new structures to deliver work and improve outcomes in three new priority areas. They are:

- **To tackle child poverty** – This priority is being developed in collaboration with Tackling Poverty work.
- **To support inclusion and better outcomes for LGBT+ young people** – new arrangements are being developed for this priority in collaboration with the Brunswick Centre's yOUTH project.
- **To grow our youth offer – places to go, people to see, things to do.** This work is being developed and delivered through the new Youth Programme Development Board arrangements.

2.3 Governance and Accountability

The decision to develop an open, inclusive forum for the Children and Young People's Partnership with a fluid membership created a conundrum for the governance and accountability of the Children and Young People's Plan. Discussions with relevant portfolio holders and senior officers in the council have led to the proposal and agreement that the Health and Wellbeing Board take on the oversight of this work. The rationale for this includes:

- The Board already has oversight for a range of local planning and services
- The Board's membership includes the relevant cross-sector organisations
- The contribution that the Children and Young People's Plan makes to achieving the Health and Wellbeing Strategy

3. Implications for the Council

- **Working with People**

None directly as a consequence of amending the Health & Wellbeing Board's Terms of Reference

- **Working with Partners**

The Health & Wellbeing Board membership includes key statutory partners (in addition to cabinet, council and executive members from Kirklees Council) who have agreed to provide oversight and governance for the Children and Young People's Partnership and its Plan.

Place Based Working None directly as a consequence of amending the Health & Wellbeing Board's Terms of Reference

- **Improving outcomes for children** – Improving children's outcomes is core to the oversight work of the Health & Wellbeing Board, and that of the Children and Young People's Plan and Partnership work.

- **Other (eg Legal/Financial or Human Resources) - none**

4. Consultees and their opinions

The proposed changes to the Health and Wellbeing Board's Terms of Reference were agreed at their meeting on November 21st 2019 to enable it to provide governance oversight of this work.

5. Next steps and timelines

Council will be asked to approve the amended Health and Wellbeing Board Terms of Reference in March 2020. Once agreed, the Board will receive reports and updates on this work every six months.

6. Officer recommendations and reasons

That the Committee agree to the amended Terms of Reference for the Health and Wellbeing Board to provide an appropriate cross sector governance route for the oversight of the work of the Children and Young People's Partnership.

7. Cabinet Portfolio Holder's recommendations

Cllr Viv Kendrick recommends that the proposal to amend the health and Wellbeing Board's terms of Reference is endorsed by this committee.

8. Contact officer

Tom Brailsford, Service Director Resources, Improvement & Partnerships, Children's Services.
Tom.brailsford@kirklees.gov.uk tel:07711 015748

9. Background Papers and History of Decisions

The minutes of the Health and Wellbeing Board recording the decision to amend their Terms of Reference are available here:

<https://democracy.kirklees.gov.uk/documents/g5994/Decisions%2021st-Nov-2019%2014.15%20Health%20and%20Wellbeing%20Board.pdf?T=2>

The proposed amendments to the Terms of Reference are highlighted in the appendix to this report.

10. Service Director responsible

Mel Meggs, Director for Children's Services

Appendix – Health & Wellbeing Board Terms of Reference, with proposed changes highlighted.

Membership

Membership of the Board includes voting and non-voting members as set out below:-

Voting members

- Three Members of Kirklees Council's Cabinet, one of whom may be the Leader
- One Senior Councillor from the main opposition group
- One Councillor from a political group other than the administration and main opposition group
- Director for Children Services (including as representative of the Children & Young Peoples Partnership)
- Director for Public Health
- Director of Adult Social Care
- One representative of local Kirklees Healthwatch
- Three representatives of North Kirklees Clinical Commissioning Group
- Three representatives of Greater Huddersfield Clinical Commissioning Group
- One representative of Kirklees Integrated Provider Board

Non-voting members

- Chief Executive Kirklees Council
- Representative of NHS England (Statutory requirement: to participate in the Board's preparation of JSNA / JHWS and if requested to participate in exercise of the commissioning functions of the Board in relation to the Kirklees HWB Area)

Invited observers

Invited observers from key local partners to promote integration:

Chief Executive or nominated representative of significant partners:

- Mid Yorkshire Hospitals Trust
- Calderdale and Huddersfield Foundation Trust
- South West Yorkshire Partnership Foundation Trust
- Current community health provider
- West Yorkshire Police
- Representative of Kirklees Council Overview and Scrutiny

Terms of Reference

The Health and Wellbeing Board is a statutory Committee of the Council bringing together the NHS, the Council and partners to:

- Improve the health and wellbeing of the people in their area, reduce health inequalities and promote the integration of services.
- Develop, publish and own the Joint Strategic Needs Assessment for Kirklees (JSNA) (which is known locally as the Kirklees Joint Strategic Assessment (KJSA)) to inform local planning, commissioning and delivery of services and meet the legal responsibilities of Kirklees Council and the Clinical Commissioning Groups.
- Publish and maintain a statement of needs for pharmaceutical services across the Kirklees area.

- Develop, publish and own the Joint Health and Wellbeing Strategy for Kirklees, based on the JSNA and other local intelligence, to provide the overarching framework for planning, commissioning and delivery of services.
- Provide the structure for overseeing local and regional planning and accountabilities for health and wellbeing related services and interventions and the development of sustainable integrated health and social care systems, including children and young people's partnership arrangements.
- Promote integration and partnership working with the NHS, social care, public health and other bodies in the planning, commissioning and delivery of services to improve the wellbeing of the whole population of Kirklees, including as part of regional working.
- Ensure the involvement and engagement of service users, patients and the wider public in planning, commissioning and delivery of services to improve the wellbeing of the whole population of Kirklees.
- Provide leadership and oversight of key strategic programmes, such as the Kirklees Health and Wellbeing Plan, Better Care Fund, and Children & Young Peoples Plan, and to encourage use of associated pooled fund arrangements where appropriate.
- Provide assurance that the commissioning and delivery of plans of partners have taken sufficient account of the Joint Health and Wellbeing Strategy and the Joint Strategic Needs Assessment.
- Ensure that the Council's statutory duties in relation to health protection arrangements and plans are delivered through the work of its sub-committee, the Kirklees Health Protection Board.
- Exercise any other functions of the Council delegated to the Board by the Council.

Voting Rights

See membership list

In accordance with The Local Authority (Public Health, Health and Wellbeing boards and Health Scrutiny) Regulations 2013, if the Council's wishes to alter the voting rights and membership the board must first be consulted on any proposed amendments.

Substitute Members

Voting Board Members can send a substitute to represent them should they be unable to attend and if appropriate cast their vote.

Quorum

The quorum for the board will be attendance by 50% of the accountable bodies and 50% of the membership.